The Project Paradox

Reference: https://twitter.com/tofo/status/512666251055742977 *Original Source unknown

Why do we take the biggest decisions at a time when we have the least knowledge?

https://www.youtube.com/watch?v=oFT7HWNgnd4

If we don't reflect enough and watch ourselves, we make the biggest decisions when we have the least knowledge. See the red in the below chart.

THE PROJECT PARADOX

size

KNOWLEDGE
(grows every day in projects)

DECISIONS
(gradually smaller and smaller)

t

If we don't watch ourselves
we make the biggest decisions
when we have the least knowledge.
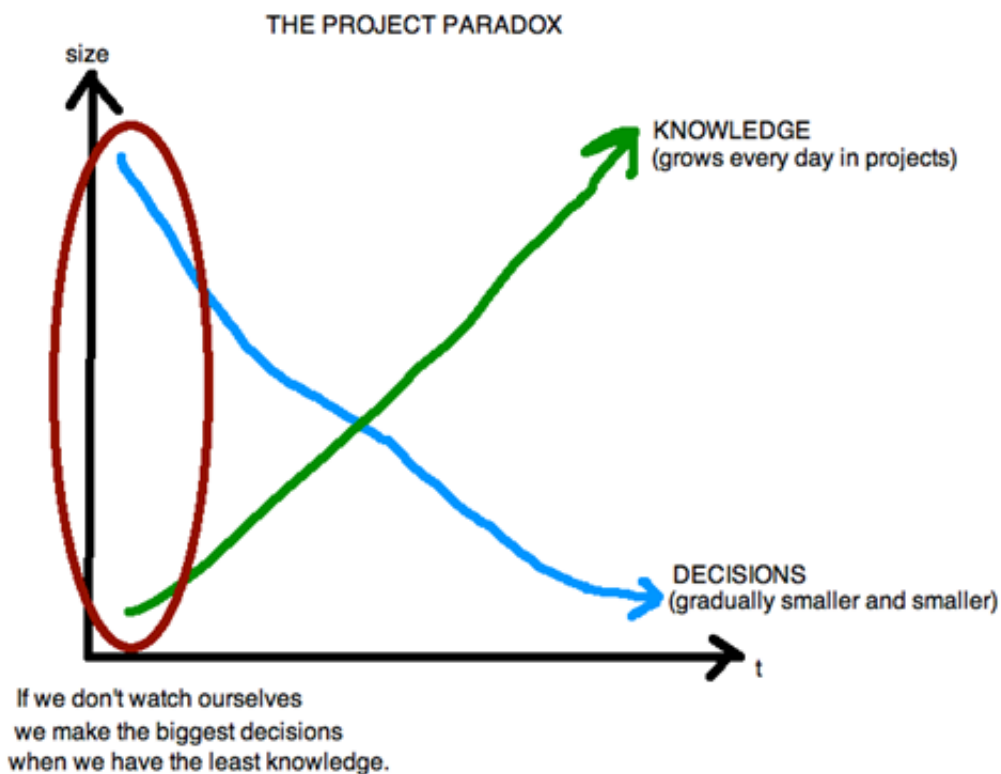
Might just be the worst possible strategy:
"Hey, I know - let's make the biggest decisions
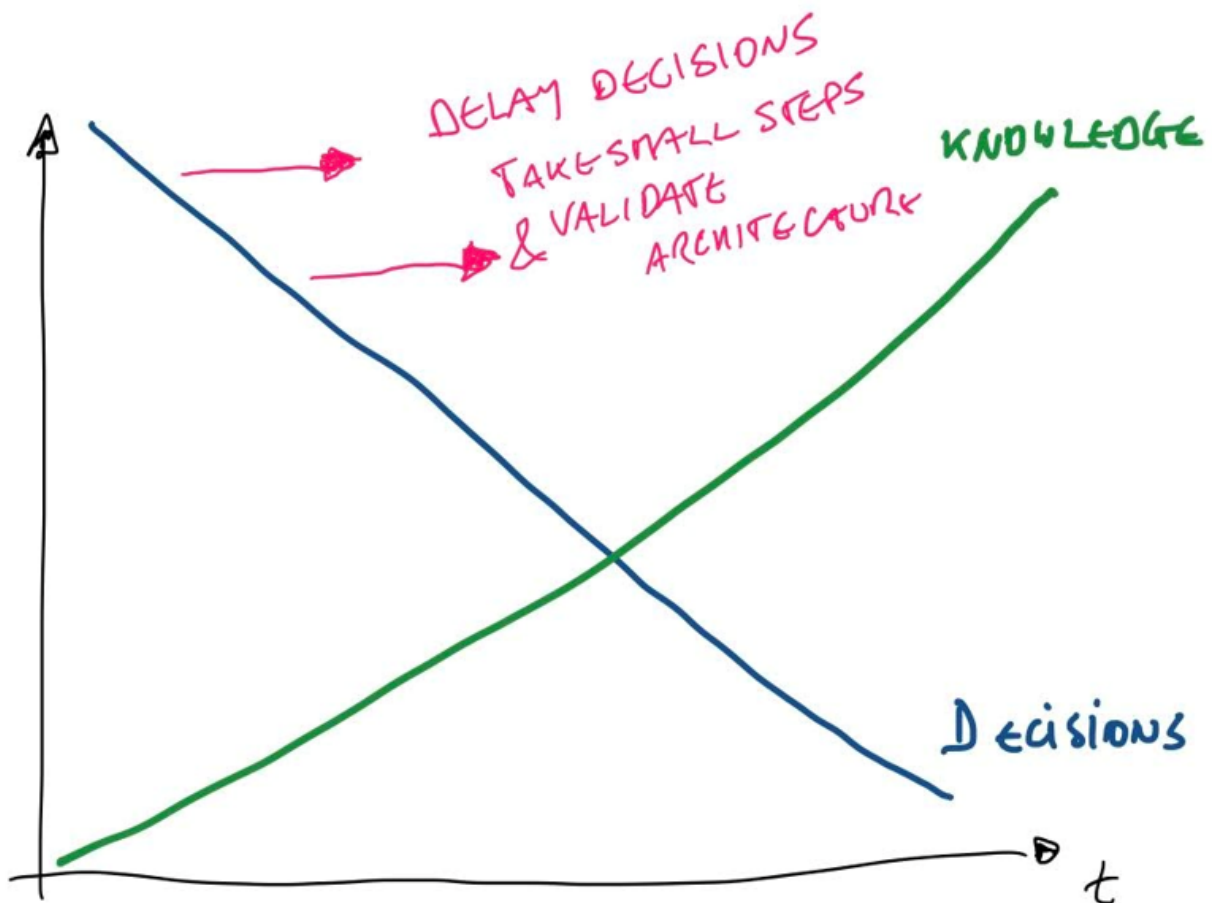, right now when we know almost nothing!"

@tofo

Knowing this…

What can we do?

1st Strategy: Delay decisions.

Split decisions, spike out ideas, take very small architectural steps and learn from them. Yes, this is counter-intuitive and very hard.
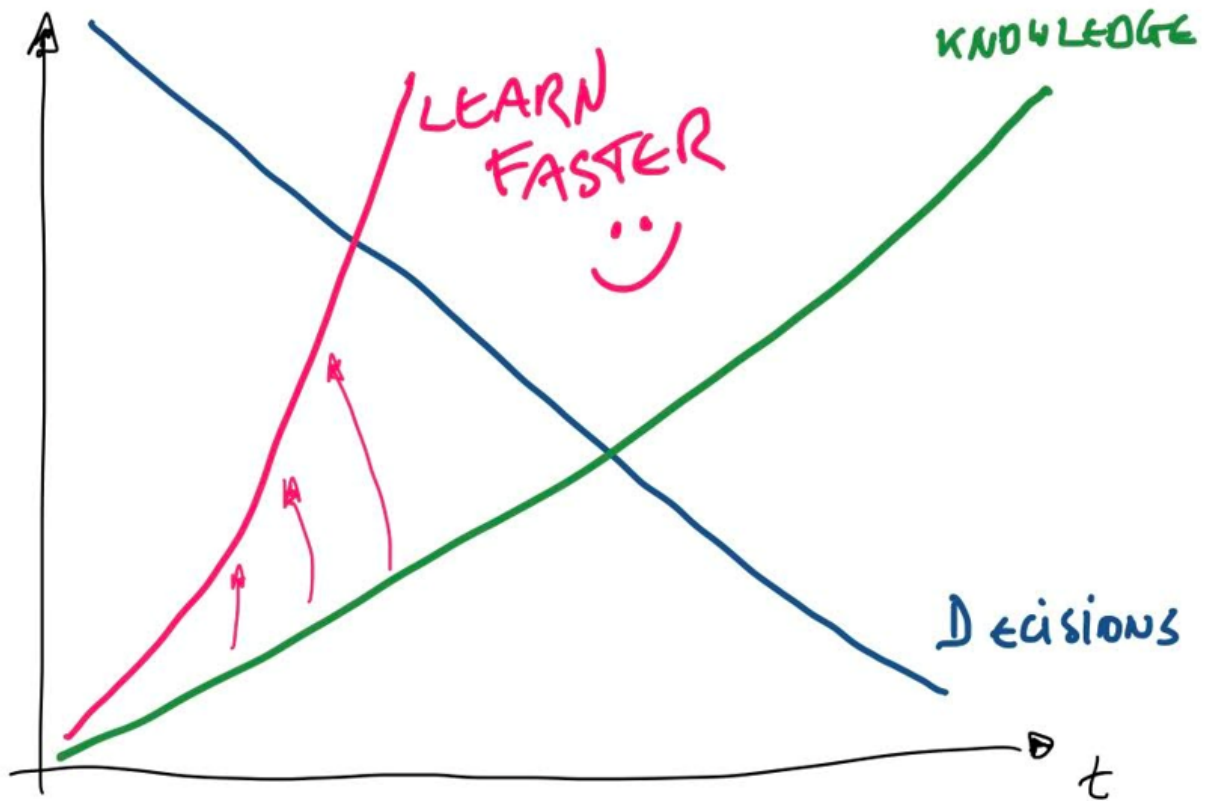

2nd Strategy: Learn Faster

By learning we mean not just building up knowledge, but also practicing so that you are ready when you need to execute.

Here some ideas how we can help

We Go Beyond Agile

Beyond Agility
Zürich - Switzerland